# Company registration number 08891864 (England and Wales)

## PACE ACADEMY TRUST

(A COMPANY LIMITED BY GUARANTEE)

# ANNUAL REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024



# **CONTENTS**

	Page
Reference and administrative details	1 - 2
Trustees' report	3 - 24
Governance statement	25 - 31
Statement on regularity, propriety and compliance	32
Statement of trustees' responsibilities	33
Independent auditor's report on the accounts	34 - 38
Independent reporting accountant's report on regularity	39 - 40
Statement of financial activities including income and expenditure account	41 - 42
Balance sheet	43 - 44
Statement of cash flows	45
Notes to the accounts including accounting policies	46 - 72

### REFERENCE AND ADMINISTRATIVE DETAILS

Members Roger Capham

Edward Denley David Garrard OBE

**Trustees** Zoe Harris (Accounting Officer)

Kevin Bright (Chair of Trustees) (Resigned 26 September 2024)

Ben Cranham (Director) (Appointed 7 December 2023)

Michael Fuller (Director)

Linda Hall (Director) (Resigned 26 September 2024)

Michael Howarth (Director)

Micon Metcalfe (Chair of Trustees)

Dapo Obatusin (Director)
Dipa Patel (Director)
Clare Wingrave (Director)

Senior leadership team

- Accounting Officer Zoe Harris - Chief Financial Officer Linda Weight - Chief Operating Officer Jo Grinter - BPS Head Teacher Hayley Lewis - CVPS Head Teacher Clare Rackham - KPS Head Teacher Helen Green - NVPS Head Teacher Pete Steward - SPS Head of School (closed 31 August Francine David

2024)

Company registration number 08891864 (England and Wales)

Principal and registered office Chipstead Valley Primary School

Chipstead Valley Road

Coulsdon Surrey CR5 3BW

**Academies operated** Location **Head Teacher** Beecholme Primary School Merton Hayley Lewis Chipstead Valley Primary School Croydon Clare Rackham Croydon Keston Primary School Helen Green Pete Steward New Valley Primary School Croydon Stanford Primary School (closed 31 Francine David Merton

**August 2024)** 

# REFERENCE AND ADMINISTRATIVE DETAILS

Independent auditor UHY Hacker Young

Quadrant House

4 Thomas More Square

London E1W 1YW

#### TRUSTEES' REPORT

#### FOR THE YEAR ENDED 31 AUGUST 2024

The trustees present their annual report together with the financial statements and auditor's reports of the charitable company for the year 1 September 2023 to 31 August 2024. This report serves the purposes of both a trustees' report, and a directors' report under company law.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and comply with the company's Memorandum and Articles of Association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

The Academy Trust operates as a multi-academy trust for pupils aged 2-11 serving a catchment area on the South London/Surrey borders. During the reporting year it comprised five schools: Beecholme Primary School (Merton), Chipstead Valley Primary School (Croydon), Keston Primary School (Croydon), New Valley Primary School (Croydon) and Stanford Primary School (Merton). Stanford Primary School closed on 31st August 2024. With effect from 1 September 2024, the Trust has a pupil capacity of 1,470 and had a roll of 1,378 in the school census on 3 October 2024. There is also nursery provision at three of the schools with a capacity across the Trust of 141 pupils. There is an Enhanced Learning Provision for 14 pupils at Chipstead Valley Primary. The Additional Resource Provision for 24 pupils at Stanford Primary closed on 31 August 2024 and was transferred to another school.

## Structure, governance and management

### Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The Charitable Company's Memorandum and Articles of Association are the primary governing documents of the Academy Trust.

The charitable company is known as PACE Academy Trust.

The trustees of PACE Academy Trust are also the directors of the charitable company for the purposes of company law. Details of the trustees who served during the Period are included in the Reference and Administrative Details on page 1.

### Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

### Trustees' indemnities

The Academy Trust maintains trustees' and officers' liability insurance through DfE Risk Protection Arrangement (RPA) which gives appropriate cover for any legal action brought against its trustees. The Academy Trust has also granted indemnities to each of its trustees and other officers to the extent permitted by law. Qualifying third party indemnity provisions (as defined by section 234 of the Companies Act 2006) were in force during the period and remain in force, in relation to certain losses and liabilities which the trustees or other officers may incur to third parties in the course of acting as trustees or officers of the Academy Trust.

### TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

## Method of recruitment and appointment or election of trustees

Directors are appointed for a four-year period following which they are eligible for re-appointment. The Chief Executive is "ex officio". Directors are recruited so that the Board has the correct skills to fulfil its statutory duties.

The trustees may choose to add further directors if their skills and experience will improve the Trust board's ability to carry out its statutory duties.

## Policies and procedures adopted for the induction and training of trustees

The training and induction provided for new trustees is set out in the PACE training and induction documents. This training and induction depends on their previous experience of governance within a school or trust. Trustees are provided with copies of minutes, policies, accounts and other documents they will need to undertake their role. Trustees have access to a range of support and development tools including access to the National Governance Association for training, webinars and e-learning programmes. A dynamic in-house training programme is run for trustees including safeguarding, safer recruitment, health and safety, suspensions, Ofsted preparation and performance development.

### Organisational structure

The trustees are responsible for setting strategy and general policy, including setting of budgets, monitoring expenditure, setting staffing levels, making senior staff appointments and managing risk.

The Executive Leadership Group, led by the Chief Executive, implements the agreed policies and reports back to the trustees. The group is responsible for authorisation of expenditure up to delegated limits and the appointment of staff, although trustees will participate in appointments to posts within the Executive Leadership Group. The Chief Executive is the Accounting Officer for the Academy Trust.

The trustees meet at least once each half term.

The Board delegates some responsibilities to a Finance and Audit Committee, which include reviewing the financial position of the Trust, monitoring the effectiveness of the Trust's finance policy, reviewing the risk register on behalf of the Strategic Board and liaising with the auditors. This committee meets at least once in each half term. The board also delegates some responsibilities to the People Committee. Established last year, the People Committee is responsible for overseeing and ensuring the highest standards of corporate governance in the remuneration and succession planning of the CEO and the Executive Leadership Group, having strategic oversight of employee engagement, wellbeing, recruitment and retention, and employee professional development.

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

### Arrangements for setting pay and remuneration of key management personnel

The arrangements for setting pay of Key Management Personnel are determined by the Strategic Board:

- Chief Executive performance management and determination of pay is carried out by a sub-committee of the Strategic Board. Pay recommendations are made to the People Committee.
- Head Teacher/Head of School performance management and remuneration is carried out by the Chief Executive, with involvement from the Chair of the Local Governing Board. Pay recommendations are made to the People Committee.
- Deputy/Assistant Headteacher performance management and remuneration is carried out by Head Teacher/Head of School.
- The Chief Operating Officer and Chief Financial Officer performance management and remuneration is carried out by the Chief Executive. Pay recommendations are made to the People Committee.

With the exception of the Chief Executive, trustees do not receive remuneration.

### Trade union facility time

The Trust employed more than 49 full time employees during the financial year and therefore it must disclose trade union facility time in accordance with the requirements of the Trade Union (Facility Time Publication Requirements) Regulations 2017. The Trust recognise the valuable support and advice trade unions provide to teaching and non-teaching staff. Some employees at the Trust's schools are trade union members with union representatives appointed, who, where necessary, provide advice to union members during work hours. During the year 5 employees were union representatives, and the total time spent fulfilling their role was not significant.

### Engagement with employees

PACE Academy Trust continued to engage with its staff during the period of this report, recognising the importance of visibility and regular communication from trust leaders to all stakeholders. Engagement was particularly important this year as we managed the closure of Stanford Primary School. The Chief Executive Officer and the Chief Operating Officer engaged directly with the recognised trade unions for teachers, leaders and support staff concerning the closure plans for Stanford Primary School. Alongside engagement with the unions these trust leaders engaged with employees both collectively and individually concerning the impact of the closure plans for Stanford Primary School.

Each of our schools has its own Local Governing Body (LGB) that supports the leadership of the school and whose responsibilities include the safeguarding, health, safety and wellbeing of staff and pupils in the school. Each Local Governing Body has at least one position for a staff governor, providing strong representation of the employee voice within the strategic leadership of the school.

Local briefings are routinely used in all our schools as a forum for providing information and consulting our employees about matters that affect them. A fortnightly briefing from the Chief Executive is sent to all staff, directors and to the Local Governing Body chairs and vice chairs providing updates, sharing practice and celebrating achievements.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

Other engagement activities include:

- Regular engagement with all employees across PACE around the closure of Stanford Primary School.
- The implementation of a stakeholder engagement plan created to ensure careful, considered engagement took place at all stages of the closure project. Engagement opportunities included individual sessions with employees, as well as staff forums for discussion and regular email communication.
- Trained coaches within our trust provide coaching sessions to leaders within PACE as well as externally.
- Coaching awareness training for staff.
- Trust-wide training day to bring together all employees. This focused on adaptive teaching, artificial intelligence, inclusive practice and the values and vision of PACE.
- Workshops with senior leaders supporting their management of employees, focusing on performance development, and managing disciplinary investigations.
- The further development of our ICT tools and network across the trust to improve collaboration, supported by training and communications with employees about the use of ICT tools and cyber security.
- Workshops for governors and directors to raise awareness on health and safety, artificial intelligence and safeguarding to enable them to fulfil their roles.

## Engagement with suppliers, customers and others in a business relationship with the academy trust

The trust continued to use its digital presence to engage with stakeholders, including both current and prospective parents. Websites and social media accounts are actively maintained. Social media has continued to be used to enhance the school-parent partnership and raise awareness in both the local and wider community. All schools operate programmes to involve the parents of our students in school life.

As part of the Stakeholder Engagement Plan surrounding the closure of Stanford Primary, trust leaders engaged with families, local residents, London Borough of Merton and other local schools about the closure plans. The trust worked closely with Liberty Primary School to manage the relocation of the specialist provision based at Stanford Primary School to its new location. PACE had regular meetings with colleagues from the Department for Education and the Education Skills and Funding Agency to ensure that the closure project went as smoothly as possible for the children and all stakeholders.

Engagement with suppliers formed a substantial piece of work around the closure project, with careful negotiation around the changes required to service level agreements and contracts to minimise the costs of closure.

PACE has engaged with schools outside of the trust, providing coaching for leaders and other collaborative opportunities. Our trust benefits from membership of the Confederation of School Trusts and our trust leaders actively use this membership to network and learn from other school and trust leaders.

# Related parties and other connected charities and organisations

There were no related party transactions during the year.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

### Objectives and activities

### Mission, Vision and Values

The Trust's mission is to provide education and care of high quality in happy, inspiring and inclusive environments, in which all children and adults are valued and encouraged to succeed. Our vision is articulated within the Trust Strategic Plan, which identifies strategic goals for 2024-2027 as well as shorter term objectives for the year ahead.

The values (pillars) of the Trust are:

- Partnership
- Achievement
- Community
- Excellence

Each school devises its own vision statements with its various stakeholders. Over the past year, schools have refreshed these through 'Vision 2025' work.

### **Principal Activities**

The principal activity of PACE Academy Trust is to advance education within the local area by supporting and further developing schools to ensure they offer a rich, broad and balanced curriculum that meet the needs of all pupils and accelerates their progress. The details of the key objectives and actions are outlined in the Trust Strategic Plan and individual School Improvement Plans.

### Public Benefit

The trustees confirm that they have referred to the guidance provided by the Charity Commission in respect of public benefit when reviewing the Academy Trust's aims and objectives (as set out above) and in planning future activities and setting appropriate policies for future years.

### Strategic Report - Achievements and Performance

#### Achievements

The PACE Academy Trust Strategic Board identified five strategic goals which it wished to achieve in the 2023/24 academic year:

- 1. Further develop the quality and depth of the curriculum;
- 2. To be robust in our commitment to tackling barriers to learning;
- 3. To work closely with school leaders to successfully manage a period of financial austerity for all schools;
- 4. To develop and grow PACE as a trust through systemic and organisational change in our support functions and through targeted networking with schools which have a potential synergy with PACE; and
- 5. To implement a distributed approach to the leadership of Continual Professional Development, maintaining momentum and access for all staff, governors and directors to high quality professional development and training.

### TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

Some of our significant achievements, many of which link to the strategic goals above, are as follows:

- In summer 2023 the trust was successful in applications for grants to undertake condition improvement works at Beecholme Primary (boiler room refurbishment), and Keston Primary School (heating and water services replacement and a project to improve site security and safeguarding.) These projects were started in 2023 and have all now been completed. In spring 2024 the trust was successful in its application for funding to undertake fire safety improvement works at Beecholme Primary and this project has also been completed.
- Successful Ofsted inspections during the summer term of 2024 and at the start of October 2024. Chipstead Valley Primary School retained the judgement of Outstanding and Beecholme Primary School, inspected under the revised Ofsted framework, was judged to have 'taken effective action to maintain the standards identified at the previous inspection.'
- Our programme of work to support the continual professional development of our staff across PACE continued to grow, with training for subject leaders, improved uptake of national professional qualifications including the National Professional Qualification for Headship and the National Professional Qualification for Executive Leadership, highly effective teaching programmes for teaching and support staff, Trust Research Groups, training for all staff on the development of digital technology and coaching awareness training for lead professionals. The collaboration taking place across our trust is impressive, with so many examples of sharing practice, visits, and peer support. There have been further opportunities across the academic year for children across our schools to work together. These have included opportunities in maths, English and wider curriculum areas such as music.
- Our leadership and management of significant change, linked specifically to the closure of Stanford Primary School was a significant achievement. This was an incredibly challenging project, managed by a very small team of central staff.
- The financial impact of closure on the trust as an entity has been managed well with costs of closure kept as low as possible.
- The relocation and reuse of almost all of the resources and equipment from Stanford Primary School to other PACE schools, external organisations, charities and local residents was a significant achievement.
- On 1st September 2023, PACE went live with a new cloud-based accounting system to replace the trust's server-based system. The introduction of the new system has enhanced the security of accounting information which is electronically stored on the new accounting system.
- Significantly improved phonics results across PACE when compared to data from 2023.
- Overall improvements have been made to the attendance of children in our schools, with notable improvements for disadvantaged learners in some of our schools.

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

#### Other Achievements and Indicators of Performance include:

- Continued work on our ICT network and tools to support teaching, learning and school operations.
- Income generation through the careful management of investment funds and from the coaching provided to other organisations by our trained coaches.

#### Performance - data

Outcomes for Key Stage 2 pupils across PACE were variable at the expected standard (combined) with some schools achieving results that were higher than previous years and other schools having results that reflect the higher proportions of children with Special Educational Needs and Disabilities within smaller cohorts. There was a notable improvement at the higher standard, with two of the five schools achieving a combined result above the national average, and a further two very close to it. The improved outcomes at this higher standard (combined) are linked to the improved writing results for higher attaining pupils.

At Key Stage 2, Maths is the strongest subject across the trust with four of the five schools achieving above the national average at the expected level and three schools achieving above the national average at greater depth.

The gap between the (combined) attainment of disadvantaged learners when compared to all learners has narrowed in all PACE schools when compared to the data from summer 2023. This is the case across many year groups and at the higher standard as well as the expected level, reflecting our increased expectations and tighter focus on the experiences, opportunities and achievement of disadvantaged learners.

We have seen significant improvements within phonics this year, with four schools attaining results in line with the 2024 national average. Results in three school improved by over 10% when compared to 2023.

Average attendance of the children in our schools across 2023/24 was 94.8%, which was above the national average of 94.5%. As a trust, persistent absence and attendance for disadvantaged learners is better than the national average although when this is broken down to school level, persistent absence for disadvantaged learners remains an area to prioritise.

It is pleasing to see a significant reduction in the number of children suspended from school in our schools. We are also pleased to see very few incidences of bullying or racism across PACE which reflects the strength of our Wellbeing Curriculum and our commitment to equality and inclusive practice.

The priorities for the year ahead include:

- Attendance Ongoing work is needed to address persistent absence for disadvantaged learners within some schools.
- **Disadvantaged learners** continue with the strategies and approaches in place to support disadvantaged learners as these are having a positive impact on outcomes for this group of children.
- Writing (and its links to Oracy) must remain a priority across PACE to maintain the momentum of improvement at Greater Depth and for our small schools more generally.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

#### Other Indicators of Performance

## **Beecholme Primary School**

- Monitoring at the end of Summer 2024 indicated that most teaching was effective, with aspects of highly effective practice across the school.
- A Celebrate, Review and Challenge event conducted by Trust leaders (May 2024) highlighted the following:
  - Beecholme leaders and teachers have worked hard to improve the quality of phonics teaching and to ensure approaches to early reading are purposeful, consistent and aligned to the recently introduced phonics scheme.
  - Pupil engagement score was the highest score recorded to date for Beecholme.
  - The book corners in almost all classes are of a very high standard and emphasise the school's commitment to reading for pleasure.
  - Reading is being taught well across Key Stage 2, with some examples of highly effective teaching observed
- Attendance was in line with the National Average
- There were no suspensions and no reported incidences of bullying or racism

### **Chipstead Valley Primary School**

- Monitoring at the end of Summer 2024 indicated that almost all teaching was effective, with aspects of highly effective practice across the school.
- A Teaching and Learning Review (May 024) highlighted the following:
  - Children enjoy learning science at Chipstead.
  - Science and Maths leaders were able to identify the strengths and weaknesses of their subject area and talk enthusiastically about some of the developments they have introduced as well as the next steps they see are needed.
  - Children spoke confidently about maths, explaining that they enjoy it more as they get older and as their knowledge and understanding grows.
- The number of suspensions and reported incidences of bullying or racism were low.
- Overall attendance was above the National Average.

### TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

### **Keston Primary School**

- Monitoring at the end of Summer 2024 indicated that all teaching was effective, with aspects of highly effective practice across the school.
- A Celebrate, Review and Challenge event (March 024) highlighted the following:
  - The provision in place for children with Special Educational Needs is effective with notable momentum this year due to the school's investment in the leadership of SEND.
  - Improved systems are in place to ensure early identification of SEND
  - In most classes, good support is in place for children with SEND.
  - Displays around the school represent the work of children with SEND and it was positive to see children with SEND being involved with the school council.
- There were no suspensions and very few reported incidences of bullying or racism.
- Overall attendance was above the National Average.

### **New Valley Primary School**

- Monitoring at the end of Summer 2024 indicated that the majority of teaching was effective, with aspects of highly effective practice across the school.
- A teaching and learning review (June 024) highlighted the following:
  - Writing is being taught well in most classes and there was some impressive teaching observed across Early Years and Key Stage 2. Grammar and spelling are taught discreetly as well as being incorporated into writing lessons.
  - Teachers are sensitive to the wide-ranging needs of the children at New Valley and in almost all classes there was evidence of carefully planned adaptations to support learners including those with special education needs and higher attaining pupils.
  - Children spoke confidently about their enjoyment of writing and this was particularly notable within the Reception group.
  - Phonics is being taught with consistency across Reception and Key Stage 1.
- There were no suspensions, few reported incidences of racism and no incidences of bullying.
- Overall attendance was below the National Average.

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

### **Stanford Primary School**

- Monitoring at the end of Summer 2024 indicated that most teaching was effective, with aspects of highly effective practice across the school.
- A teaching and learning review (March 2024) highlighted the following:
  - School leaders have worked incredibly hard to maintain a focus on school improvement whilst juggling the disruption caused by falling pupil numbers.
  - Across the school almost all teaching is effective, with some highly effective practice observed within the Specialist Provision
  - There have been notable improvements to the quality of the Early Years provision since the last teaching and learning review.
- Suspensions were lower than in previous years, there were some reported incidences of bullying and no incidences of racism.
- Overall attendance was below the National Average.

Due to falling pupil numbers over several years, the school closed permanently on 31 August 2024. This decision was made in conjunction with the Department for Education and London Borough of Merton. Detailed and timely action-planning across the year ensured all aspects of the closure project were completed to a high standard. This included stakeholder engagement, asset management and secure personal data migration and protection actions.

# TRUSTEES' REPORT (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2024

# Key performance indicators

The main performance indicators are as follows:

# **Beecholme Primary School**

Indicator	Success Criteria	Outcome	Comment
Financial Stability	Expenditure does not exceed income		Results were better than budget and revised budget
Level of Reserves	Reserves between 5% and 7% GAG		Carry forward reserves will be used to support the school in future years.
Pupil Numbers	1 *	Not Met (74% October 2024)	
Ofsted outcome		Met (Good - October 2024)	

# **Chipstead Valley Primary School**

Indicator	Success Criteria	Outcome	Comment
Financial Stability	Expenditure does not exceed income		A deficit budget was set for the year supported by brought forward reserves. Results were largely in line with revised budget.
Level of Reserves	Reserves between 5% and 7% GAG	Met (6%)	
Pupil Numbers	1 2	Met (96.5% October 2024)	
Ofsted outcome	Current judgment good or better	Met (Outstanding - May 2024)	

# TRUSTEES' REPORT (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2024

# **Keston Primary School**

Indicator	Success Criteria	Outcome	Comment
Financial Stability	Expenditure does not exceed income		Results were better than revised budget.
Level of Reserves	Reserves between 5% and 7% GAG		Carry forward reserves will be used to support the school in future years.
Pupil Numbers	1 2	Met (99.5% October 2024)	
Ofsted outcome	Current judgment good or better	Met (Good - February 2023)	

# **New Valley Primary School**

Indicator	Success Criteria	Outcome	Comment
Financial Stability	Expenditure does not exceed income		A deficit budget was set supported by brought forward reserves. Results were slightly better than revised budget.
Level of Reserves	Reserves between 5% and 7% GAG	Met (5%)	
Pupil Numbers	1 1	Not met (90% October 2024)	
Ofsted outcome	Current judgment good or better	Met (Good - June 2023)	

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

### **Stanford Primary School**

Indicator	Success Criteria	Outcome	Comment
	Expenditure does not exceed income	Met	See below
	Reserves between 5% and 7% GAG	Not Met (19%)	See below
Pupil Numbers	1 1	Not met (56% October 2023)	
		Not Met (Required Improvement - March 2023)	

In recognition of low pupil numbers and over supply of places within Merton, a decision was taken to close Stanford Primary School. The school's KPIs are therefore not applicable in this context.

The Stanford results for the year and the subsequent carry forward reserves were the result of careful budget control following the agreement to close the school. There were also staffing changes during the spring and summer terms which had a positive impact on results for the year. The school was able to cover closure costs which were also negotiated with suppliers to achieve the best possible outcome.

### Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, the board of trustees continues to adopt the going concern basis in preparing the accounts. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

### Protecting the success of the academy trust

PACE Academy Trust is a small Multi-Academy Trust that seeks to provide education and care of high quality in happy, inspiring and inclusive environments in which all children and adults are valued and encouraged to succeed. There are active governing boards in each school. These provide scrutiny and challenge to the senior leadership team and provide a broader representation of our communities and stakeholders.

The directors of PACE act in accordance with their duties as Trustees of a Multi-Academy Trust and act both collectively and individually in the interests of the Trust for the benefit of its stakeholders.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

#### Financial review

Most of the Academy Trust's income is derived from the Education and Skills Funding Agency (ESFA), an agent of the Department for Education (DfE) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the year ended 31 August 2024 and the associated expenditure are shown as Restricted Funds in the Statement of Financial Activities.

A Mainstream Schools Additional Grant was received during the year to assist with increased staffing and other costs of running schools. The Supplementary Grant received in prior years ceased in August 2023. A Teachers Pay Grant was received for the financial year to cover additional costs in relation to the teachers' pay award from 1st September 2024. The grant was not sufficient to cover the additional cost of the pay award for the year. No additional funding was received in the year to support the additional cost of support staff pay awards from 1 April 2024.

Employer contributions to the Teachers Pension Scheme was increased from 23.6% to 28.68% from 1st April 2024. A Teachers Pension grant was received in the year in relation to this increase and will continue to 31 August 2025.

With all of the schools in the Trust being located in Great London, school meals for children in Key Stage 2 were funded from 1 September 2023 by the Mayor of London free school meals grant. This is to continue into the 24/25 financial year.

Income generation is important for the Trust and is integral to our financial health. The income generated through coaching offered by leaders to schools outside of the Trust has increased compared to the prior year. Investment income also increased significantly due to more funds being invested in cash deposit funds and at a higher rate of interest. The self-generated income is measured for each school against a KPI of 6-10% of total income and meetings are held regularly to share knowledge in order to increase this income.

The Trust is registered for VAT and returns are submitted monthly. A partial exemption calculation is made on a monthly basis and checked annually for the 12 months ending 31 March each year.

Stanford Primary school was closed on 31 August 2024 due to insufficient pupil numbers. The loss on disposal of fixed assets of £9,067,518 is due to the termination of the lease for Stanford Primary School, which was surrendered to the London Borough of Merton on 30 August 2024.

On 1 September 2023, the Trust implemented the Department of Education's Chart of Accounts.

During the year ended 31 August 2024, total restricted educational expenditure was £11,949,362 (excluding restricted fixed asset funds). Overall, total incoming resources for the year came to £12,503,223 (excluding restricted fixed asset funds). Of this, recurrent grant funding from the ESFA, DfE and Local Authority totalled £11,463,189. The result of income less expenditure for the year (excluding restricted fixed asset funds, inherited funds and actuarial gains) was a surplus of £232,500 (2023: deficit of £420,235).

At 31 August 2024 the net book value of fixed assets was £34,342,550, a significant reduction due to the disposal of the Leasehold property for Stanford Primary School on 31 August 2024. Movements in tangible fixed assets are shown in note 13 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Trust.

Land, buildings and other assets were transferred to the Academy Trust upon conversion and upon schools joining the Trust. Land and buildings across the Trust were externally revalued by professional valuation experts as at 31 August 2017 for three schools and at 1st October 2018 for the two schools joining on that date. The revalued amounts are reflected in the financial statements. Additions to assets are capitalised at cost and depreciated over their useful life.

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

The Academy Trust took on the deficit in the Local Government Pension Scheme in respect of its non-teaching staff transferred on conversion. The net deficit is incorporated with in the Statement of Financial Activity with details in Note 21 to the financial statements.

The Strategic Board recognises that the defined benefit scheme deficit (Local Government Pension Scheme), which is set out in Note 21 to the financial statements, represents a significant potential liability. However, as the Directors consider that the Trust is able to meet its known annual contribution commitments for the foreseeable future, this risk from this liability is minimised.

At the year end, the Trust had no significant liabilities arising from trade creditors or debtors where there would be a significant effect on liquidity.

### Reserves policy

Currently the Trust's reserves (excluding fixed asset funds and the defined benefit pension scheme liability) are 6.3% of annual income and therefore in line with the target stated. The Trust's total reserves stand at £35,017,460. The Trust currently holds free reserves, consisting of restricted general funds plus unrestricted funds, of £784,103. The fixed asset reserves at the year-end stand at £34,287,357.

The Trust has a prudent approach in relation to maintaining an appropriate level of reserves to ensure its long-term financial sustainability.

### Investment policy

Currently the Trust does not hold any long-term interest-bearing accounts.

£500,000 was deposited into a 32-day GBP notice account in November 2022 which has remained on deposit accruing interest in the year of £13k. Higher than the prior year due to higher interest rates during the year.

In June 2024, additional funds were invested with Epworth Cash Plus Fund after detailed consideration by the Directors. £600,000 was invested in the Epworth Cash Plus Fund at the year end. Interest earned on these funds totalled £9.7k.

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

### Risk Management

The Directors hold responsibility for the management of risks for the Trust. In line with the Corporate Governance guidance contained within the Charities Statement of Recommended Practice (SORP) FRS102, they have considered the major risks to which the company is exposed and regularly review the financial and compliance controls necessary to mitigate these risks.

As the majority of the Trust's funding is derived from the ESFA, via the Department of Education, the Strategic Board considers this element of funding to be reasonably secure.

The most significant risk relating to Trust income is the number of surplus school places across London. The Strategic Board considers this to be a minimal risk at Chipstead Valley and Keston Primary Schools due to the on-going popularity, reputation, and locations of the schools. Currently risk is low at New Valley due to increased popularity and the positive impact of the Ofsted inspection. The impact of falling numbers across Merton is considered a risk for the Trust, due to local demographic changes. As a result of the consideration of this risk, a business case was proposed to the Regional Director of the Department for Education in Autumn 2023 and substantive agreement to close Stanford Primary School was received on 19th December 2023. Mitigating this risk at Beecholme remains a key priority for our Trust.

The operational and financial risk posed by cyber threats continues to be assessed as high, reflecting advice from the government on the level of threat of cyber-attacks on educational institutions. Mitigations have included mandatory training for every member of staff, a gradual move across PACE to cloud-based storage, refinement around requests from staff linked to payroll and a review of the cyber incident response plan.

### Risk Control and Framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including segregation of duties and a system of delegation and accountability. It includes:

- Trust Finance Policy;
- Delegation of authority and segregation of duties in each school;
- Identification and management of other risks through the use of risk registers; and
- Internal Audit arrangements

The Trust has a strategic risk register and a Financial and Audit risk register in place which identifies those risks being managed at Trust level.

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

The main risks that PACE is exposed to are identified as: operational, reputational and financial.

**Operational and Reputational:** This covers risks to the running of the academy Trust (including the capacity of staff and facilities to meet the needs of pupils), the quality of education, which it provides, failure of information security and unforeseen large-scale catastrophic events.

**Financial:** This covers risks to the Trust's financial position, including revenue (especially relating to reductions in pupil numbers), cost control, management of cash and prevention of fraud. Internal audits are carried out by an external organisation.

The Trust Finance Policy is reviewed and updated at least annually.

The Chief Executive and Head of each school are responsible for the authorisation of spending within agreed budgets. Above a certain level, the Strategic Board are required to approve expenditure as outlined in the Trust's Scheme of Delegation. Some spending control is devolved to Budget Holders, which must be authorised in line with the Scheme of Delegation. The Chief Executive and Heads are responsible for the appointment of staff and a Director presence is required for executive appointments (central leaders and headteachers/heads of school.

The Chief Executive is the Accounting Officer.

The Strategic Board appointed Buzzacott LLP to carry out the role of Internal Auditor. Internal audits for the 2023/24 financial year included internal checks on financial controls, the implementation of the new accounting system and a check on governance at Trust level. The Strategic Board received termly reports of recommendations from them.

#### **Fundraising**

Fundraising for the Trust takes the following forms:

- Fundraising on behalf of the school through Parent Teacher Associations;
- Donations from parents;
- Students and staff engaging in fundraising for external charities.

The Trust aims to meet the Fundraising Code of Practice, which is that any fundraising will be legal, open, honest and respectful. The Trust will ensure protection of the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches, and undue pressure to donate and ensure that all funds raised for a particular cause must be used for that particular cause. The Trust has not received any fundraising complaints.

# TRUSTEES' REPORT (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2024

# Streamlined energy and carbon reporting

Emissions data in respect of the 2023-24 reporting period, based on Operational Control is as follows:

**Scope Breakdown (Location-Based)** 

Emission Type kWh			CO <sub>2</sub> e tonnes (Location-Based)			
		Current Year (23-24)	Var. (%)		Current Year (23-24)	Var. (%)
Scope 1: Operation of Facilities	0	0	0.0%	0.00	0.00	0.0%
Scope 1: Combustion	1,585,147	1,400,119	-11.7%	289.97	256.08	-11.7%
Total Scope 1	1,585,147	1,400,119	-11.7%	289.97	256.08	-11.7%
Scope 2: Purchased Energy	493,027	358,697	-27.2%	102.09	74.27	-27.3%
Total Scope 2	493,027	358,697	-27.2%	102.09	74.27	-27.3%
Scope 3: Indirect Energy use	1	3,778	154.6%	0.36	0.90	150.7%
Total Scope 3	1,484	3,778	154.6%	0.36	0.90	150.7%
Total	2,079,658	1,762,594	-15.2%	392.42	331.25	-15.6%

# Intensity measurement

# **Intensity Ratio Review (Market-Based)**

Total Footprint (Scope 1, Scope 2 and Scope 3) (Location-Based) - CO2e tonnes						
			Previous 23)	Year (22-	Current Year (23- 24)	YoY Variance (%)
Turnover (£)			£11,372,00	0	£12,503,000	9.9%
Intensity £100,000)	Ratio	(tCO2e/	3.45		2.65	-23.2%
Number of I	Employees		268.00		246.00	-8.2%
Intensity employee)	Ratio	(tCO2e/	1.46		1.35	-8.0%

### TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

#### NOTES

- Our methodology has been based on the principals of the Greenhouse Gas Protocol, taking account of the 2015 amendment which sets out a 'dual reporting' methodology for the reporting of Scope 2 emissions. In the 'Total Footprint' summary above, purchased electricity is reported on a market and location-based method.
- We have reported on all the measured emissions sources required under The Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018, except where stated.
- The period of our report is 01/09/23 31/08/24.
- This includes limited emissions under Scope 1 and 2 (gas and purchased electricity), except where stated, and limited emissions under Scope 3 (fuel used in personal/hire cars for business purposes).
- Energy use and emissions figures relate to our UK operation (including offshore energy and emissions) only, except where stated.
- Conversion factors for UK electricity (location-based methodology), gas and other emissions are those published by the Department for Energy Security and Net Zero for 2023-24.
- Conversion factors for UK electricity (market-based methodology) are published by the relevant supplier at
  - https://pe.solutions/utilities/electricity/,
  - https://www.sseenergysolutions.co.uk/customer-help-centre/help-and-advice/standard-fuel-mix,
  - https://www.brookgreensupply.com/fuel-mix,
  - https://www.smartestenergy.com/en\_gb/about-us/fuel-mix/.
- PV arrays are in place, but data was unavailable, so kWh usage associated has not been included.
- Some Gas and Electricity consumption include supplier estimates.
- Due to no longer being on a renewable energy tariff which includes our change of supplier to Pozitive Energy, this is what has caused an increase to the Scope 2 market-based variance.

#### STATEMENT OF EXCLUSIONS

No known exclusions

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

#### ENERGY EFFICIENCY ACTION

During this reporting year, we have undertaken energy efficiency actions across our sites. These include:

- A full boiler room refurbishment completed at Beecholme Primary, and this has improved the energy efficiency and control of energy use in the school.
- A full water and heating services project has been completed at Keston Primary to replace an age expired heating system.
- A Building Management System is now in place both at Keston and Beecholme Primary Schools which is enabling a better management of energy use.
- At our schools we have made improvements to our IT equipment, such as replacing old equipment with newer energy-efficient equipment, such as:
  - At Chipstead Valley Primary School there has been a finalisation of replacement equipment in IT suite including a desktop, monitor, idisplays and a projector.
  - At Beecholme Primary School, there has been a new Wi-Fi system installed.
  - At Keston Primary School, there have been two new idisplays installed alongside a new Wi-Fi system.
  - At New Valley Primary School, has installed a new idisplay.
- A new heating system has been installed to Keston Primary School. New fan lights and new filtration pump was installed at their swimming pool.
- At some of the schools older, less energy efficient fridges have been replaced with more modern fridges from our school that closed.
- Two new hot water boilers were fitted at Chipstead Valley Primary and a timer was fitted to the water heater at Beecholme Primary School.
- At our schools thermal blinds and replacement double glazed windows were installed.
- A new industrial fridge was placed at Keston Primary School with the old fridge being environmentally disposed.
- Considering where cost is not prohibitive, for example lighting will always be replaced with LED and renewable energy contracts will be considered. The lighting upgrades at our schools, we have made are:
  - Beecholme Primary School had new and replacement external lighting which includes LED flood lights with timer and LED emergency lighting.
  - At Chipstead Valley Primary School, replacement LED controls have been fitted.
  - At Keston Primary School, LED lighting has been put in the hall and sensors, replacing the old lighting and sensors.
  - New Valley Primary School had remedial works carried out for emergency lighting.
- We have solar electricity generation at Stanford, Beecholme and Chipstead Valley Primary Schools.
- There are school-based eco-working groups in place and driving incremental behavioural change in schools and homes including composting food waste from canteen.
- 5-year fixed wire testing at two of our schools with relevant remedials and smart meters and weekly data reports have been implemented and for our Croydon schools.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

### Plans for future periods

The PACE Academy Trust Strategic Board has identified six strategic goals which it wishes to achieve by 2027:

- 1. To improve the educational experience for all children across PACE, with many examples of curriculum innovation and highly effective teaching and learning, resulting in excellent achievement for all groups of learners;
- 2. To demonstrate exemplary practice around equality, diversity and inclusion;
- 3. To retain financial stability within an economically challenging climate;
- 4. To be a thriving trust of a size that enables strong infrastructure, which underpins excellent educational opportunities for children;
- 5. For there to be a high-quality professional development offer in place for all staff, directors and governors;
- 6. To maintain and enhance our estate, combining forward-thinking approaches to income generation with our commitment to sustainability, recycling and reusing whenever possible.

### For 2024-25 our specific priorities are:

- 1. To deepen our curriculum offer across PACE, with a particular focus on our core threads and assessment for learning;
- 7. To strengthen staff awareness of disadvantage and discrimination and increase their confidence and capacity to tackle issues relating to these;
- 8. To continue our organisational development as we adjust to the financial and organisational changes to our structure;
- 9. To refine our vision, values and growth strategy as we adjust to the changes to our structure and strategic board;
- 10. To build upon our ambitious Continual Professional Development offer, increasing our focus on coaching techniques to support high quality professional development;
- 11. To improve the condition of our estate through school level work, projects, and proactive application for further Condition Improvement Funding.

# **Policies towards Employees and Disabled Persons**

In PACE Academy Trust we respect, appreciate and value all our staff, children, and communities. We are tackling barriers that could lead to unequal outcomes. Every child and every adult in our community is equally important to us. We have a staff led Equality and Inclusive Practice Network which is driving inclusive practice in our classrooms and our staffrooms.

Each school has a comprehensive accessibility plan in place to ensure our facilities and services are as accessible as possible for all pupils, staff and visitors.

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

#### Auditor

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

UHY Hacker Young was appointed auditor to the charitable company. A resolution proposing re-appointment will be put to the members.

The trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 05 December 2024 and signed on its behalf by:

Micon Metcalfe

Micon Metcalfe **Chair of Trustees** 

### GOVERNANCE STATEMENT

### FOR THE YEAR ENDED 31 AUGUST 2024

### Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that PACE Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have taken account of the guidance in the DfE's Governance Handbook and Competency Framework for Governance.

The Board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform to the requirements of propriety, good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between PACE Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met on eight occasions during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Meetings attended	Out of possible
Zoe Harris (Accounting Officer)	8	8
Kevin Bright (Chair of Trustees) (Resigned 26 September 2024)	8	8
Ben Cranham (Director) (Appointed 7 December 2023)	4	5
Michael Fuller (Director)	5	8
Linda Hall (Director) (Resigned 26 September 2024)	8	8
Michael Howarth (Director)	4	8
Micon Metcalfe (Chair of Trustees)	7	8
Dapo Obatusin (Director)	6	8
Dipa Patel (Director)	6	8
Clare Wingrave (Director)	6	8

### **Conflicts of interest**

Business interests are updated at least annually by all Trustees and declared at the beginning of each meeting. The Trust has worked towards elimination of 'double hatting' where a Trustee is also a governor of a Local Governing Body. Double hatting has been eliminated during the year.

### **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2024

#### Governance reviews

The Chair of the Board completes an annual review of its composition and capability and this is replicated by the Chairs of the Local Governing Boards. There is an objective to increase the current number of Directors from 8 to 10 and to increase the number of Members from 3 to 5. A trustee was appointed in December 2023.

Termly forums for the chairs and vice chairs of the Trust's local governing bodies were held, led by the Chair of the Strategic Board. The purpose of this forum is to share information, best practice and to increase collaboration between the schools within the Trust.

The Board agreed to establish a People Committee as a sub-committee of the main Board of Trustees. Its purpose is to:

- Oversee and ensure the highest standards of corporate governance in the remuneration and succession planning of the CEO and the Executive Leadership Group comprising Headteachers, Heads of School and members of the Trust Leadership Group;
- Have delegated responsibility for specific aspects of remuneration; and
- Have strategic oversight of the main elements of people strategy in PACE Academy Trust: employee engagement and wellbeing; recruitment and retention; and employee development and training.

The People Committee met three times in the reporting period. The Chief Executive Officer is required to attend the committee. The Chief Executive is not eligible to be a member of the committee. The Chief Executive attended both meetings of the People Committee during the period.

Attendance during the year at meetings was as follows:

Trustees	Meetings attended	Out of possible
Kevin Bright	3	3
Micon Metcalfe	3	3
Dipa Patel	3	3
Clare Wingrave	3	3

The Educational Excellence Committee met three times in the reporting period, in October 2023, November 2023 and then again in February 2024. All members of the Strategic Board may form part of this Committee and this includes the Chief Executive Officer. The Chair and Vice Chair of the Local Governing Board are also invited to attend. The purpose of the Committee is twofold, (i) To have oversight of educational standards across PACE in line with our strategic goals and the specific priorities for 2023-24 and (ii) to provide a platform for school leaders to share areas of their school's strength, challenges and/or areas of development Presentations took place at Stanford, Chipstead Valley and New Valley, with a focus on the progress made since Ofsted, the teaching of phonics across PACE, SEND and the progress made around the wider curriculum.

Attendance during the year at meetings was as follows:

Trustees	Meetings attended	Out of possible
Zoe Harris	3	3
Kevin Bright	3	3
Linda Hall	3	3
Ben Cranham	1	2
Clare Wingrave	3	3

# **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2024

The Finance and Audit committee is a sub-committee of the main Board of Trustees. Its purpose is to:

- Act as the Audit and Risk Committee of the Trust;
- Ensure effective financial management of the Trust;
- Ensure compliance with all relevant regulations and legislation, especially the Academies Trust Handbook:
- Ensure that the Trust is making its best efforts to obtain value for money;
- Direct the Trust's programme of internal scrutiny;
- Ensure that risks are being addressed appropriately through internal scrutiny; and
- Report to the Board on the adequacy of the Trust's internal control framework, including financial and non-financial controls and management of risks.

### Responsibilities

## **Finance Responsibilities**

- To regularly monitor and review the Trust's management accounts and to agree the format and content of these, consistent with the requirements of the Academies Trust Handbook. To set and review key performance indicators (KPIs) for all schools in the Trust and for the Trust as a whole.
- To review budget and cash flow forecasts, including multi-year forecasts for the Trust prior to presentation to the Strategic Board for approval.
- To recommend the annual budget for each school to the Strategic Board for approval.
- To approve the annual budget for schools within the Trust where the governing body does not have delegated authority for financial management.
- To review the Trust's audited statutory accounts prior to presentation to the Strategic Board for approval.
- To consider plans with significant financial implications prior to presentation to the Strategic Board for approval.
- To monitor the Trust's exposure to pensions costs.

## **GOVERNANCE STATEMENT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2024

### **Audit Responsibilities**

- To review risks to the Trust's internal financial controls.
- To monitor the effectiveness of the Trust's finance policy and agree any changes required to this on behalf of the Board.
- To agree the annual programme of internal audit work taking into consideration the highest areas of priority identified by the Trust's risk register.
- To review internal audit reports prior to presentation of these to the Strategic Board.
- To ensure due compliance by the Trust with the requirements of public accountability.
- To recommend the appointment of the Trust's external auditors and their remuneration to the Strategic Board.
- To receive and discuss reports from the external and internal auditors.
- To ensure that appropriate action is taken to implement agreed recommendations from internal and external auditors.

#### **Risk Management Responsibilities**

- To recommend to the Board any new and emerging risks both financial and non-financial which the Bought ought to consider as part of the Board's review of the Strategic Risk Register.
- To review, at each meeting, actions being taken to address and mitigate risks identified in the Trust's Risk Register.

The Finance and Audit committee has formally met 6 times during the year. Attendance during the year at meetings was as follows:

Trustees	Meetings attended	Out of possible
Zoe Harris (Accounting Officer)	6	6
Kevin Bright (Chair of Trustees) (Resigned 26 September 2024)	6	6
Michael Fuller (Director)	5	6
Linda Hall (Director) (Resigned 26 September 2024)	6	6
Michael Howarth (Director)	4	6
Micon Metcalfe (Chair of Trustees)	6	6

#### **Review of value for money**

As Accounting Officer, the Chief Executive has responsibility for ensuring that the Trust delivers good value in use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

### GOVERNANCE STATEMENT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2024

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved including the use of benchmarking data where available. The Accounting Officer worked with the Chief Financial Officer and the leadership team to deliver improved value for money during this year, for example:

- . A cloud-based accounting system went live in September 2023. Documents are stored electronically reducing printing costs and processing time and improving the ability to interrogate the system.
- . Fixed term electricity contracts were secured for the three Croydon schools in October 2024 for three years.
- . On closing Stanford Primary school the following actions were taken:
  - Proactively monitoring all costs to ensure best value without compromising the education of the children at the school:
  - . Matching of Stanford staff to vacancies in the Trust;
  - . To achieve termination of contracts with minimum charges for cancellation. This was achieved for most contracts;
  - . Transfer of IT and other furniture and equipment to other schools in the Trust;
  - . Transfer of classroom resources to other schools in the Trust.
- Ensuring that contracting is done, where possible, across all 5 schools: during this period pan-trust contracts were agreed for LGFL mail, photocopying contract with the incumbent supplier at two PACE schools, cloud based accounting system, education welfare services and a number of other service level agreements.

The Chief Operating Officer was the strategic lead on projects that secured Condition Improvement Funding grants for building and site improvements. Projects awarded in 22/23 for a boiler room refurbishment, a safeguarding upgrade and a heating and water services renewal project were completed during the year. An appeal was made for a fire project which was subsequently awarded and completed during the year.

The Trust actively promotes the hire of its premises and grounds to the local community including hall hire to various clubs, swimming pool hire to other primary schools and organisations. Monies generated from this are used to maintain the facilities and enhance learning experiences for the pupils.

# The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in PACE Academy Trust for the period 1 September 2023 to 31 August 2024 and up to the date of approval of the annual report and financial statements.

### GOVERNANCE STATEMENT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

### Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the period 1 September 2023 to 31 August 2024 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

### The risk and control framework

The Academy Trust's system of internal control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance and Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- decision making for remuneration decisions of all executive leaders, including the Chief Executive Officer, made by the People Committee;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines; delegation of authority and segregation of duties; and
- Identification and management of risks.

The internal risk management reporting prioritises action planning on the most significant risks. The internal risk register is reviewed in detail six times a year by the Finance & Audit Committee and twice a year by the Board of Trustees (one of which meetings is also attended by the Members).

The Board of Trustees has considered the need for a specific internal audit function. Buzzacott LLP were appointed for the year as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial, management and governance systems. In particular, the checks carried out in the current period included:

- Review of governance; and
- Testing financial controls across the Trust with a focus on the implementation of the cloud based accounting system.

The internal auditor reported to the Board of Trustees twice in the year on the operation of the systems of control and on the discharge of the financial responsibilities of the Board of Trustees and prepares an annual summary to the Board outlining the areas reviewed, key findings, recommendations and conclusions to help the Board consider actions and assess year on year progress.

The internal auditor delivered their schedule or work and no material control issues were identified.

# **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2024

#### Review of effectiveness

As Accounting Officer, the Chief Executive has responsibility for reviewing the effectiveness of the system of internal control. During the year in question, the review has been informed by:

- the work of the internal auditor;
- the work of the external auditor:
- the financial management and governance self-assessment process; and
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of the reviews of the system of internal control.

#### Conclusion

Based on the advice of the audit and risk committee and the accounting officer, the Board of Trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the Board of Trustees on 05 December 2024 and signed on its behalf by:

Zoe Harris

**Accounting Officer** 

Zoe Harris

Micon Metcalfe

**Chair of Trustees** 

Micon Metcalfe

# STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2024

As Accounting Officer of PACE Academy Trust, I have considered my responsibility to notify the academy trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2023.

I confirm that I and the academy trust's Board of Trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academy Trust Handbook 2023.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Zoe Harris

Zoe Harris **Accounting Officer** 

05 December 2024

### STATEMENT OF TRUSTEES' RESPONSIBILITIES

#### FOR THE YEAR ENDED 31 AUGUST 2024

The trustees (who are also the directors of PACE Academy Trust for the purposes of company law) are responsible for preparing the trustees' report and the accounts in accordance with the Academies Accounts Direction 2023 to 2024 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law, the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024:
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by the Board of Trustees on 05 December 2024 and signed on its behalf by:

Micon Metcalfe

Micon Metcalfe

Chair of Trustees





# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PACE ACADEMY TRUST FOR THE YEAR ENDED 31 AUGUST 2024

### **Opinion**

We have audited the financial statements of PACE Academy Trust for the year ended 31 August 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy trust's affairs as at 31 August 2024 and of its incoming resources and application of resources, including income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice:
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.





## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PACE ACADEMY TRUST (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2024

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the financial statements. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.





## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PACE ACADEMY TRUST (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2024

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the academy trust or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the academy trust and the industry in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to the acts by the academy trust, which were contrary to applicable laws and regulations including fraud, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to inflated income, the academy trust's net income for the year and significant one-off or unusual transactions.





## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PACE ACADEMY TRUST (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- reviewing the financial statement disclosures to underlying supporting documentation;
- enquiry of trust management and staff in compliance functions to identify any instances of noncompliance with laws and regulations;
- review of correspondence with and reports to the regulators, including correspondence with the ESFA;
- enquiries of management, those charged with governance and the trust's legal advisors and the review of relevant correspondence around actual and potential litigation and claims;
- reviewing minutes of meetings with those charged with governance;
- review of internal audit reports during the year and discussion and consideration of any significant matters raised;
- communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit;
- assessing the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness and evaluating whether there was evidence of bias by the trustees that represented a risk of material misstatement due to fraud;
- making enquiries of the management on whether they had knowledge of any actual, suspected or alleged fraud;
- gaining an understanding of the internal controls established to mitigate risks related to fraud;
- substantively testing of revenue and testing of journals and evaluating whether there was evidence of bias by the Directors that represented a risk of material misstatement due to fraud; and
- discussing amongst our engagement team the risks of fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.



**UHY Hacker Young LLP**Quadrant House
4 Thomas More Square

London E1W 1YW

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PACE ACADEMY TRUST (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2024

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Colin Wright (Senior Statutory Auditor) for and on behalf of UHY Hacker Young

09/12/2024

Chartered Accountants Statutory Auditor

Colelwith





# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO PACE ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

#### FOR THE YEAR ENDED 31 AUGUST 2024

In accordance with the terms of our engagement letter dated 25 October 2023 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2023 to 2024, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by PACE Academy Trust during the period 1 September 2023 to 31 August 2024 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to PACE Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the PACE Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than PACE Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

### Respective responsibilities of PACE Academy Trust's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of PACE Academy Trust's funding agreement with the Secretary of State for Education dated 28 March 2014 and the Academy Trust Handbook, extant from 1 September 2023, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2023 to 2024. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2023 to 31 August 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.



UHY Hacker Young LLP Quadrant House 4 Thomas More Square London E1W 1YW

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO PACE ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

The work undertaken to draw to our conclusion includes:

- Evaluation of the general control environment;
- Confirmation that the internal delegations have been approved by the governing body, and conform to the limits set by the Department for Education;
- Review of the declaration of interests to ensure completeness;
- Review of minutes for evidence of declaration of interest;
- A sample of payments has been reviewed to confirm that each item has been appropriately authorised in accordance with the academy trust's delegated authorities;
- A sample of cash payments were reviewed for unusual transactions;
- A sample of expenditure items were reviewed against specific terms of grant funding within the funding agreement;
- Formal representations have obtained from the governing body and the accounting officer acknowledging their responsibilities for matters relating to regularity and propriety.

In line with the Framework and guide for External Auditors and Reporting Accountants of Academy Trusts issued March 2024, we have not performed any additional procedures regarding the academy trust's compliance with safeguarding, health and safety and estates management.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2023 to 31 August 2024 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

UHY Hacker Young

Reporting Accountant

	09/12/2024
Dated:	

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 AUGUST 2024

		Unrestricted funds		icted funds: Fixed asset	Total 2024	Total 2023
	Notes	£	£	£	£ 2024	£ 2025
Income and endowments from:	11000	•	~	~	~	~
Donations and capital grants Charitable activities: - Funding for educational	3	24,516	20,002	1,569,603	1,614,121	407,876
operations	4	_	11,625,731	_	11,625,731	10,385,340
Other trading activities	5	600,543	212,860	_	813,403	898,937
Investments	6	19,571	-	-	19,571	7,378
Total		644,630	11,858,593	1,569,603	14,072,826	11,699,531
Expenditure on:						
Raising funds Charitable activities:	7	-	11,013	-	11,013	7,415
- Educational operations	9	310,348	11,949,362	2,123,868	14,383,578	13,881,863
Loss on disposal of fixed assets	7			9,067,518	9,067,518	
Total	7	310,348	11,960,375	11,191,386	23,462,109	13,889,278
Net income/(expenditure)		334,282	(101,782)	(9,621,783)	(9,389,283)	(2,189,747)
Transfers between funds	19	(207,882)	168,535	39,347	-	-
Other recognised gains/(losses) Actuarial gains on defined benefit pension schemes	21	-	256,000	-	256,000	1,360,000
Net movement in funds		126,400	322,753	(9,582,436)	(9,133,283)	(829,747)
Reconciliation of funds Total funds brought forward		377,795	(396,845)	43,869,793	43,850,743	44,680,490
Total funds carried forward		504,195	(74,092)	34,287,357	34,717,460	43,850,743

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 AUGUST 2024

Comparative year information		Unrestricted		cted funds:	Total
Year ended 31 August 2023	NT 4	funds		Fixed asset	2023
	Notes	£	£	£	£
Income and endowments from:	2	51 722	20.661	227 402	407.976
Donations and capital grants Charitable activities:	3	51,722	28,661	327,493	407,876
- Funding for educational operations	4		10,385,340		10,385,340
Other trading activities	5	765,210	133,727	-	898,937
Investments	5 6	7,378	133,727	-	ŕ
investments	O				7,378
Total		824,310	10,547,728	327,493	11,699,531
Expenditure on:					
Raising funds	7	_	7,415	_	7,415
Charitable activities:	,		7,113		7,113
- Educational operations	9	572,353	11,212,505	2,097,005	13,881,863
•					
Total	7	572,353		2,097,005	13,889,278
Net income/(expenditure)		251,957	(672,192)	(1,769,512)	(2,189,747)
Transfers between funds	19	(142,257)	77,441	64,816	-
Other recognised gains/(losses) Actuarial gains on defined benefit pension schemes	21	-	1,360,000	-	1,360,000
Net movement in funds		109,700	765,249	(1,704,696)	(829,747)
Reconciliation of funds					
Total funds brought forward		268,095	(1,162,094)	45,574,489	44,680,490
Total funds carried forward		377,795	(396,845)	43,869,793	43,850,743

## **BALANCE SHEET**

## **AS AT 31 AUGUST 2024**

		20	)24	20	)23
	Notes	£	£	£	£
Fixed assets					
Tangible assets	13		34,342,550		43,855,947
Current assets					
Stock	14	1,189		4,058	
Debtors	15	872,276		437,475	
Cash at bank and in hand		1,641,111		1,588,446	
		2,514,576		2,029,979	
Current liabilities					
Creditors: amounts falling due within one year	16	(1,744,666)		(1,378,183)	
Net current assets			769,910		651,796
Total assets less current liabilities			35,112,460		44,507,743
Creditors: amounts falling due after more than one year	17		(41,000)		(3,000)
Net assets excluding pension liability			35,071,460		44,504,743
Defined benefit pension scheme liability	21		(354,000)		(654,000)
Total net assets			34,717,460		43,850,743
Funds of the academy trust:					
Restricted funds	19				
- Fixed asset funds			34,287,357		43,869,793
- Restricted income funds			279,908		257,155
- Pension reserve			(354,000)		(654,000)
Total restricted funds			34,213,265		43,472,948
Unrestricted income funds	19		504,195		377,795
Total funds			34,717,460		43,850,743

## **BALANCE SHEET (CONTINUED)**

## **AS AT 31 AUGUST 2024**

The accounts on pages 41 to 72 were approved by the trustees and authorised for issue on 05 December 2024 and are signed on their behalf by:

Micon Metcalfe

Micon Metcalfe

**Chair of Trustees** 

Company registration number 08891864 (England and Wales)

## STATEMENT OF CASH FLOWS

## FOR THE YEAR ENDED 31 AUGUST 2024

	20	)24	202	23
Notes	£	£	£	£
Cash flows from operating activities				
Net cash used in operating activities 22		(8,963,959)		(85,245)
Cash flows from investing activities				
Dividends, interest and rents from				
investments	19,571		7,378	
Capital grants from DfE Group	1,550,418		318,198	
Capital funding received from sponsors and others	19,185		-	
Purchase of tangible fixed assets	(1,677,989)		(426,118)	
Proceeds from sale of tangible fixed assets	9,067,518		-	
Net cash provided by/(used in) investing activities		8,978,703		(100,542)
Cash flows from financing activities				
New other loan	41,000		-	
Repayment of other loan	(3,079)		(3,000)	
Net cash provided by/(used in) financing activities		37,921		(3,000)
Net increase/(decrease) in cash and cash equivalents in the reporting period		52,665		(188,787)
Cash and cash equivalents at beginning of the year		1,588,446		1,777,233
Cash and cash equivalents at end of the year		1,641,111		1,588,446

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 1 Accounting policies

PACE Academy Trust is a charitable company. The address of its principal place of business is given on page 1 and the nature of its operations are set out in the trustees' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

## 1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2023 to 2024 issued by the ESFA, the Charities Act 2011 and the Companies Act 2006.

PACE Academy Trust meets the definition of a public benefit entity under FRS 102.

### 1.2 Going concern

At the time of approving the financial statements, the trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the trust to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements. After due considerations the trustees have concluded that the trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the trust's ability to continue its operational activities and continue as a going concern. The trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2024

## 1 Accounting policies

(Continued)

### Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

#### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

### Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the accounting policies of the academy trust.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

## Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 1 Accounting policies

(Continued)

#### Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

A reclassification has been made during the year to reclassify nursery salary costs from support costs to direct costs.

## 1.5 Tangible fixed assets and depreciation

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Land and buildings 5-10%
Computer equipment 33%
Fixtures, fittings & equipment 20%

No depreciation is provided in respect of freehold land.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

## 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 1 Accounting policies

(Continued)

#### 1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

#### 1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

#### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

#### Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.9 Stock

Stock is valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price less further costs to completion and disposal. Provision is made for obsolete and slow moving stock.

#### 1.10 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.11 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a projected unit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 1 Accounting policies

(Continued)

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education and Skills Funding Agency.

## 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

## Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 2 Critical accounting estimates and areas of judgement

(Continued)

#### Local Government Pension Scheme

The present value of the Local Government Pension Scheme (LGPS) defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 21, will impact on the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full triennial actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2024. Any differences between the figures derived from the roll forward approach and the next full triennial actuarial valuation would impact on the carrying amount of the pension liability shown in these financial statements.

The ultimate responsibility for setting the assumptions is that of the Academy Trust, as the employer, however each year the LGPS actuary proposes a standard set of assumptions as part of the valuation exercise, using their expert opinion, and which comply with the accounting requirements. The Academy Trust has, in practice with most employers, adopted the recommended actuarial assumptions following further consultation with its auditors to ensure these assumptions are reasonable and in line with those adopted by other academy trusts.

One of the key assumptions is the discount rate, which is the estimated rate of long-term investment returns. This year the discount rate of 5.00% (2023: 5.3%) is considerably higher than the rate of 4.25% used in 2022.

This is the key driver that has resulted two of the five actuarial reports showing a net defined benefit asset and an overall reduction in the defined benefit liability.

FRS 102 allows an entity to recognise a surplus (net asset) within the Local Government Pension Scheme "only to the extent it is able to recover the surplus either through reduced contributions in the future or through refunds from the plan." The Academy Trust has considered it unlikely that a surplus being recognised would ever result in a repayment or reduction in contributions, given that such a surplus is expected to be only temporary.

Therefore, although the actuarial reports for two of the schools for the year ended 31 August 2024 indicates a defined benefit asset of £196,000, the actuarial gain has been restricted by this amount to leave a break-even position and neither an asset nor liability has been recognised in these financial statements.

#### Critical areas of judgement

The trustees consider that they have not made any critical judgements in the preparation of the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

3	Donations and capital grants	Unrestricted funds £	Restricted funds	Total 2024 £	Total 2023 £
	Donated fixed assets	-	-	-	9,295
	Capital grants	-	1,569,603	1,569,603	318,198
	Other donations	24,516	20,002	44,518	80,383
		24,516	1,589,605	1,614,121	407,876
4	Funding for the academy trust's education	nal operations			
		Unrestricted funds	Restricted funds	Total 2024	Total 2023
	DCE/ECEA	£	£	£	£
	DfE/ESFA grants General annual grant (GAG) Other DfE/ESFA grants:	-	7,804,012	7,804,012	7,661,619
	- Pupil premium	_	445,913	445,913	441,331
	- Others	-	860,403	860,403	699,264
		-	9,110,328	9,110,328	8,802,214
	Other government grants				
	Local authority grants		2,352,861	2,352,861	1,583,126
	Other incoming resources		162,542	162,542	
	Total funding	-	11,625,731	11,625,731	10,385,340

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

5	Other trading activities	Unrestricted funds	Restricted funds £	Total 2024 £	Total 2023 £
	Hire of facilities	124,949	-	124,949	139,181
	Catering income	53,000	-	53,000	158,162
	Parental contributions	-	146,337	146,337	84,923
	Other income	422,594	66,523	489,117	516,671
		600,543	212,860	813,403	898,937
6	Investment income				
		Unrestricted	Restricted	Total	Total
		funds	funds	2024	2023
		£	£	£	£
	Other investment income	19,571	-	19,571	7,378

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

7	Expenditure		Non-pay	expenditure	Total	Total
		Staff costs	Premises	Other	2024	2023
		£	£	£	£	£
	Expenditure on raising funds					
	- Direct costs	-	-	11,013	11,013	7,415
	Academy's educational operati	ions				
	- Direct costs	8,087,354	2,116,146	461,264	10,664,764	8,410,493
	- Allocated support costs	1,894,758	782,899	1,041,157	3,718,814	5,471,370
	Loss on disposal of fixed assets	-	-	9,067,518	9,067,518	-
		9,982,112	2,899,045	10,580,952	23,462,109	13,889,278

The loss on disposal of fixed assets relate to the closure of Stanford Primary School. The school building lease was terminated on 30 August 2024.

Net income/(expenditure) for the year includes:	2024	2023
	£	£
Depreciation of tangible fixed assets	2,123,868	2,097,005
Fees payable to auditor for audit services	22,150	20,900
Net interest on defined benefit pension liability	30,000	77,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 8 Central services

The academy trust has provided the following central services to its academies during the year:

- human resources;
- financial services;
- legal services;
- educational support services; and
- others as arising.

The amounts charged during the year were as follows:	2024	2023	
	£	£	
Beecholme Primary School	63,098	57,288	
Chipstead Valley Primary School	238,708	211,525	
Keston Primary School	158,125	138,967	
New Valley Primary School	63,098	55,023	
Stanford Primary School	50,174	52,851	
	573,203	515,654	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Charitable activities	Unrestricted funds	Restricted funds	Total 2024	Total 2023
Direct costs	£	£	£	£
	210.240	10.254.416	10 664 764	0.410.402
Educational operations	310,348	10,354,416	10,664,764	8,410,493
Support costs				
Educational operations	-	3,718,814	3,718,814	5,471,370
	310,348	14,073,230	14,383,578	13,881,863
	====	======	=====	=====
			2024	2023
			£	£
Analysis of support costs				
Support staff costs			1,894,758	1,727,369
Depreciation			7,722	2,097,005
Technology costs			155,768	42,087
Premises costs			775,177	694,998
Legal costs			27,421	31,224
Other support costs			816,397	829,572
Governance costs			41,571	49,115

The Trust has adopted the Department of Education's Chart of Accounts during the year. This has resulted in changes in classification of direct and support costs, mainly being the allocation of building depreciation to direct costs.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 10 Staff

## Staff costs and employee benefits

Staff costs during the year were:

	2024 £	2023 £
	~	~
Wages and salaries	7,299,933	7,161,530
Social security costs	634,465	596,829
Pension costs	1,638,538	1,681,888
Staff costs - employees	9,572,936	9,440,247
Agency staff costs	296,533	159,657
Staff restructuring costs	78,958	-
	9,948,427	9,599,904
Staff development and other staff costs	33,685	55,386
Total staff expenditure	9,982,112	9,655,290
Staff restructuring costs comprise:		
Redundancy payments	69,678	-
Severance payments	9,280	
	78,958	-

## **Severance payments**

The academy trust paid 2 severance payments in the year, disclosed in the following bands:

2

£0 - £25,000

#### **Staff numbers**

The average number of persons employed by the academy trust during the year was as follows:

	2024 Number	2023 Number
Teachers	75	84
Administration and support	155	166
Management	25	19
	255	269

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

10 Staff (Continued)

#### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2024	2023	
	Number	Number	
£60,001 - 70,000	10	2	
£70,001 - 80,000	2	5	
£80,001 - 90,000	3	-	
£100,001 - 110,000	1	1	
	<u>——</u>		

#### **Key management personnel**

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1.

The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £993,620 (2023: £888,656).

#### 11 Trustees' remuneration and expenses

The Chief Executive Officer and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of Chief Executive Officer and staff, and not in respect of their services as trustees. Other trustees did not receive any payments or expenses from the academy trust in respect of their role as trustees.

The value of trustees remuneration was as follows:

Z Harris (Chief Executive Officer and trustee):

Remuneration £100,001 - 110,000 (2023: £100,001 - 110,000) Employer's pension contributions paid £20,001 - 30,000 (2023: £20,001 - 30,000)

## 12 Trustees' and officers' insurance

In accordance with normal commercial practice, the academy trust has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business. The insurance provides cover up to £2,000,000 on any one claim, for the year ended 31 August 2024 the trust was insured by the ESFA's Risk Protection Arrangement.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

13	Tangible fixed assets				
		Land and buildings	Computer equipment	Fixtures, fittings & equipment	Total
		£	£	£	£
	Cost				
	At 1 September 2023	55,260,944	511,510	675,693	56,448,147
	Additions	1,615,805	50,958	11,226	1,677,989
	Disposals	(11,450,066)	(61,314)	(26,287)	(11,537,667)
	At 31 August 2024	45,426,683	501,154	660,632	46,588,469
	Depreciation				
	At 1 September 2023	11,849,142	417,761	325,297	12,592,200
	On disposals	(2,389,026)	(60,381)	(20,742)	(2,470,149)
	Charge for the year	1,954,149	58,463	111,256	2,123,868
	At 31 August 2024	11,414,265	415,843	415,811	12,245,919
	Net book value				
	At 31 August 2024	34,012,418	85,311	244,821	34,342,550
	At 31 August 2023	43,411,802	93,749	350,396	43,855,947

Disposals mainly relate to the closure of Stanford Primary School. The school building lease was terminated on 30 August 2024.

## 14 Stock

	2024 £	2023 £
Uniforms stock	1,189	4,058

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

15	Debtors		
		2024	2023
		£	£
	Trade debtors	86,136	34,106
	VAT recoverable	127,599	56,928
	Prepayments and accrued income	658,541	346,441
		872,276	437,475
		, 	

Prepayments and accrued income include £490,406 (2023: £157,801) of accrued income.

Accrued income include £74,076 (2023: £75,336) relating to grants due from the ESFA for pupil premium which was not received at the year end.

## 16 Creditors: amounts falling due within one year

	2024	2023
	£	£
Other loans	2,921	3,000
Trade creditors	422,162	154,209
Other taxation and social security	156,707	160,918
Other creditors	123,397	101,270
Accruals and deferred income	1,039,479	958,786
	1,744,666	1,378,183

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Creditors: amounts falling due after more than one year		
creations, amounts raining due after more than one year	2024	2023
	£	£
Other loans	41,000	3,000
Analysis of loans	2024 £	2023 £
Analysis of loans	*	ı.
Wholly repayable within five years	43,921	6,000
Less: included in current liabilities	(2,921)	(3,000)
Amounts included above	41,000	3,000
Loan maturity		
Debt due in one year or less	2,921	3,000
Due in more than one year but not more than two years	32,800	3,000
Due in more than two years but not more than five years	8,200	
	43,921	6,000
	-	

Other loans are comprised of two public benefit entity concessionary loans. The loan due within one year bears interest at 2.01% per annum and is repaid over 60 equal instalments over a five year period.

The second loan is due to be repaid over 60 instalments from September 2025. The loan is subject to Public Works Board loan interest rates.

## 18 Deferred income

	2024	2023
	£	£
Deferred income is included within:		
Creditors due within one year	399,968	487,399
Deferred income at 1 September 2023	487,399	326,913
Released from previous years	(487,399)	(326,913)
Resources deferred in the year	399,968	487,399
Deferred income at 31 August 2024	399,968	487,399

Deferred income relates to grant and other funding for the subsequent academic year received in advance.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

19	Funds					
		Balance at 1 September			Gains, losses and	Balance at 31 August
		2023	Income	Expenditure	transfers	2024
		£	£	£	£	£
	Restricted general funds					
	General Annual Grant (GAG)	(757,989)	7,804,012	(7,637,305)	591,282	-
	Other DfE/ESFA grants	277,425	1,306,316	(1,441,761)	-	141,980
	Other government grants	621,452	2,352,861	(2,443,299)	(422,747)	108,267
	Other restricted funds	116,267	395,404	(482,010)	-	29,661
	Pension reserve	(654,000)	-	44,000	256,000	(354,000)
		(396,845)	11,858,593	(11,960,375)	424,535	(74,092)
	Restricted fixed asset funds					
	Inherited on conversion	39,245,553	-	(10,116,384)	_	29,129,169
	DfE group capital grants	3,996,495	1,569,603	(612,081)	39,347	4,993,364
	Donated fixed assets	627,745	-	(462,921)	-	164,824
		43,869,793	1,569,603	(11,191,386)	39,347	34,287,357
	Total restricted funds	43,472,948	13,428,196	(23,151,761)	463,882	34,213,265
	Unrestricted funds					
	General funds	377,795	644,630	(310,348)	(207,882)	504,195
	Total funds	43,850,743	14,072,826	(23,462,109)	256,000	34,717,460

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

19 Funds (Continued)

The specific purposes for which the funds are to be applied are as follows:

#### **General Annual Grant**

The General Annual Grant must be used for normal running costs of the Trust including salary costs, overheads, premises costs and curriculum costs. Under the Funding Agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2024.

## Other DfE/ESFA and government grants

Other grants include funding received from the DfE and Local Education Authorities for specific purposes.

#### Fixed asset fund

The fixed asset fund includes grants received from the DfE and other sources to finance the purchase of tangible fixed assets.

## **Pension Reserve**

The pension reserve is the element of the local government pension fund liability attributable to the Academy (note 21).

#### Transfer between funds

Transfer from restricted general funds to the restricted fixed asset fund was necessary to fund fixed assets purchased during the year.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 19 Funds (Continued)

## Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2022 £	Income £	Expenditure £	Gains, losses and transfers	Balance at 31 August 2023 £
Restricted general funds					
General Annual Grant (GAG)	(211,800)	7,661,619	(8,300,772)	92,964	(757,989)
Other DfE/ESFA grants	79,640	1,140,595	(942,810)	-	277,425
Other government grants	608,057	1,583,126	(1,554,208)	(15,523)	621,452
Other restricted funds	126,009	162,388	(172,130)	-	116,267
Pension reserve	(1,764,000)		(250,000)	1,360,000	(654,000)
	(1,162,094)	10,547,728	(11,219,920)	1,437,441	(396,845)
Restricted fixed asset funds					
Inherited on conversion	39,245,553	-	-	-	39,245,553
DfE group capital grants	5,692,327	318,198	(2,078,846)	64,816	3,996,495
Donated fixed assets	636,609	9,295	(18,159)		627,745
	45,574,489	327,493	(2,097,005)	64,816	43,869,793
Total restricted funds	44,412,395	10,875,221	(13,316,925)	1,502,257	43,472,948
Unrestricted funds					
General funds	268,095	824,310 ———	(572,353)	(142,257)	377,795
Total funds	44,680,490	11,699,531	(13,889,278)	1,360,000	43,850,743

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

19	Funds		(Continued)	
	Total funds analysis by academy			
		2024	2023	
	Fund balances at 31 August 2024 were allocated as follows:	£	£	
	Beecholme Primary School	118,471	32,934	
	Chipstead Valley Primary School	166,381	206,354	
	Keston Primary School	200,811	111,216	
	New Valley Primary School	45,100	56,196	
	Stanford Primary School	158,583	135,925	
	Central services	94,757	92,325	
	Total before fixed assets fund and pension reserve	784,103	634,950	
	Restricted fixed asset fund	34,287,357	43,869,793	
	Pension reserve	(354,000)	(654,000)	
	Total funds	34,717,460	43,850,743	

## Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff	Other support staff costs	Educational supplies	Other costs excluding depreciation £	Total 2024 £	Total 2023
Beecholme Primary						
School Chipstead Valley Primary	800,886	307,662	17,641	304,298	1,430,487	1,359,377
School	2,659,119	1,160,937	40,357	991,734	4,852,147	4,311,659
Keston Primary School New Valley Primary	1,585,350	655,824	32,344	683,665	2,957,183	2,700,316
School	758,752	334,777	15,874	290,385	1,399,788	1,322,154
Stanford Primary School	1,129,596	313,308	9,332	295,685	1,747,921	1,852,835
Central services	41,952	486,652		172,900	701,504	759,784
	6,975,655	3,259,160	115,548	2,738,667	13,089,030	12,306,125

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

20	Analysis of net assets between funds	Unrestricted	Dogt	ricted funds:	Total
		Funds	General	Fixed asset	Funds
		runus £	General	fixed asset	r unus £
	Fund halanges at 21 August 2024 and	r	r	r	r
	Fund balances at 31 August 2024 are represented by:				
	Tangible fixed assets	_	_	34,342,550	34,342,550
	Current assets	1,208,427	1,021,000	285,149	2,514,576
	Current liabilities	(704,232)	(741,092)	(299,342)	(1,744,666)
	Non-current liabilities	-	-	(41,000)	(41,000)
	Pension scheme liability	-	(354,000)	-	(354,000)
	Total net assets	504,195	(74,092)	34,287,357	34,717,460
		Unrestricted	Resti	ricted funds:	Total
		Funds	General	Fixed asset	Funds
		£	£	£	£
	Fund balances at 31 August 2023 are represented by:				
	Tangible fixed assets	-	-	43,855,947	43,855,947
	Current assets	377,795	1,566,696	85,488	2,029,979
	Current liabilities	-	(1,306,541)	(71,642)	(1,378,183)
	Non-current liabilities	-	(3,000)	-	(3,000)
	Pension scheme liability	-	(654,000)	-	(654,000)
	Total net assets	377,795	(396,845)	43,869,793	43,850,743

## 21 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Croydon. Both are defined-benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020.

The latest actuarial valuation of the LGPS related to the period ended 31 March 2022.

At the end of the financial year, outstanding contributions of £122,563 (2023: £101,042) were payable to the Teachers' Pension Scheme.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 21 Pension and similar obligations

(Continued)

#### **Teachers' Pension Scheme**

#### Introduction

The Teachers' Pension Scheme (TPS or scheme) is a statutory, unfunded, defined benefit occupational scheme, governed by the Teachers' Pensions Regulations 2010 (as amended), and the Teachers' Pension Scheme Regulations 2014 (as amended). These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

#### The teachers' pension budgeting and valuation account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act (1972) and Public Service Pensions Act (2013) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go 'basis – contributions from members, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Acts.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

## **Valuation of the Teachers' Pension Scheme**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 30 October 2023. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy);
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million;
- the SCAPE discount rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 1.7% above the rate of CPI, and is based on the Office for Budget Responsibility's forecast for long-term GDP growth.

The next valuation result is due to be implemented from 1 April 2027.

The employer's pension costs paid to the TPS in the period amounted to £1,034,000 (2023: £884,000).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 21 Pension and similar obligations

(Continued)

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2023/10/valuation-result.aspx)

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the academy trust has taken advantage of the exemption in FRS 102 and has has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are between 5.5% and 12.5% for employees and 12.4% for employers.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

2024	2023
£	£
674,000	620,000
174,000	168,000
848,000	788,000
2024	2023
3.1	3.4
2.7	3
5.0	5.3
2.8	3.0
	£ 674,000 174,000 848,000 = 2024 % 3.1 2.7 5.0

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 21 Pension and similar obligations

(Continued)

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2024	2023
	Years	Years
Retiring today		
- Males	21.1	21.2
- Females	24.0	24.0
Retiring in 20 years		
- Males	21.9	22.0
- Females	25.3	25.3

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Change in assumption at 31 August 2024:	Approximate % Increase to Employer Liability	Approxim Monetary Amount, £'000	ate
0.1% decrease in Real Discount Rate	2.2%	206	
0.1% increase in the Salary Increase Rate	0.1%	8	
0.1% increase in the Pension Increase Rate	2.2%	201	
Defined benefit pension scheme net liability			
Scheme assets		9,127,000	7,499,000
Scheme obligations		(9,285,000)	(8,153,000)
Restriction of scheme assets		(196,000)	-
NT - 12 1 12 .		(254,000)	((54,000)
Net liability		(354,000)	(654,000)
		2024	
The academy trust's share of the assets in th	e scheme	2024	2023
		Fair value	Fair value
		£	£
Equities		5,437,000	4,727,000
Government bonds		1,749,000	923,000
Cash		325,000	444,000
Property		927,000	812,000
Other assets		689,000	593,000
Total market value of assets		9,127,000	7,499,000

The actual return on scheme assets was £716,000 (2023: £(82,000)).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

Pension and similar obligations		(Continued)
Amount recognised in the Statement of Financial Activities	2024 £	2023 £
Current service cost	600,000	793,000
Interest income	(409,000)	(307,000
Interest cost	439,000	384,000
Total operating charge	630,000	870,000
Changes in the present value of defined benefit obligations	2024 £	2023 £
At 1 September 2023	8,153,000	8,718,000
Current service cost	600,000	793,000
Interest cost	439,000	384,000
Employee contributions	174,000	168,000
Actuarial loss/(gain)	51,000	(1,749,000
Benefits paid	(132,000)	(161,000
Belletits paid		
At 31 August 2024	9,285,000	8,153,000
Changes in the fair value of the academy trust's share of scheme assets	2024 £	2023 £
1.0		
At 1 September 2023	7,499,000	6,954,000
Interest income	409,000	307,000
Actuarial (gain)/loss	503,000	(389,000
Employer contributions Employee contributions	674,000 174,000	620,000 168,000
Benefits paid	(132,000)	(161,000
Delicitis paid		
At 31 August 2024	9,127,000	7,499,000
Reconciliation of actuarial gain:		
(Loss)/gain on scheme liabilities	(51,000)	1,749,000
	503,000	(389,000
Gain/(loss) on scheme assets	303,000	(30),000
Gain/(loss) on scheme assets Restriction of scheme assets	(196,000)	(307,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

22	Reconciliation of net expenditure to net cash flow from	operating activiti	es	
	<b>P</b>	- <b>,</b>	2024	2023
		Notes	£	£
	Net expenditure for the reporting period (as per the stateme	ent of		
	financial activities)		(9,389,283)	(2,189,747)
	Adjusted for:			
	Capital grants from DfE and other capital income		(1,569,603)	(327,493)
	Investment income receivable	6	(19,571)	(7,378)
	Defined benefit pension costs less contributions payable	21	(74,000)	173,000
	Defined benefit pension scheme finance cost	21	30,000	77,000
	Depreciation of tangible fixed assets		2,123,868	2,097,005
	Decrease/(increase) in stocks		2,869	(659)
	(Increase)/decrease in debtors		(434,801)	169,208
	Increase/(decrease) in creditors		366,562	(76,181)
	Net cash used in operating activities		(8,963,959)	(85,245)
23	Analysis of changes in net funds			
		1 September 2023	Cash flows	31 August 2024
		£	£	£
	Cash	1,588,446	52,665	1,641,111
	Loans falling due within one year	(3,000)	79	(2,921)
	Loans falling due after more than one year	(3,000)	(38,000)	(41,000)
		1,582,446	14,744	1,597,190

## 24 Long-term commitments

## **Operating leases**

At 31 August 2024 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2024	2023
	£	£
Amounts due within one year	7,852	8,844
Amounts due in two and five years	7,692	8,055
	15,544	16,899

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

## 25 Related party transactions

There were no related party transactions during the year other than Trustees' remuneration disclosed in note 11.

## 26 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.